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SENIOR STAFF MEETING

AGENDA

Director's Conference Room
Second Floor
Administration Building

MONDAY, 5 MARCH 1956

Budget Hearings	MR. DULLES
Mansfield Bill ?	MR. DULLES
Bldg	
NCPC Action on New Building	
~~Case History~~	

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1. BUDGET HEARING

Mr. Dulles indicated that he had attended one session with the Appropriations Committee concerning the Agency budget. He stated that the committee demonstrated a friendly attitude and seemed sympathic toward Agency problems. The committee spent most of its time in discussing intelligence and the world situation and, consequently, requested Mr. Dulles to appear at a second hearing to review budget figures. The committee seems to be particularly concerned about the need for so many people in Agency Headquarters. Mr. Dulles indicated that he had also met with the Senate and House Armed Services Sub-Committees and that, as yet, he had encountered no particular problems in connection with the Agency budget.

General Cabell added that the Appropriations Committee seemed to be in general agreement that the Agency required personnel of a higher caliber than that needed by other Government agencies. They expressed agreement that measures were needed to enable the Agency to obtain and retain the best qualified personnel available. Mr. Dulles stated that the proposed Executive Pay Bill may furnish some assistance in this direction if it is passed. Meanwhile, the Agency is exploring the possiblity of expanding the Incentive Awards Program in order to compensate deserving employees for self-development in fields (Langauge, etc.) of interest to the Agency.

2. INCENTIVE AWARDS

25X1 [redacted] indicated that the Inventive Awards Program in the Agency is progressing in the right direction and that additional measures designed to increase the interest in this program among Agency employees were to be considered by the Career Council at its next meeting. Mr. Dulles stated that the Agency Incentive Awards Program should be pursued energetically.

3. MANSFIELD BILL

Mr. Dulles indicated that he had taken the position of avoiding public statements on the proposed bill to establish a congressional watchdog committee for the Agency on the theory that he did not want to prejudice the Congress one way or another. He indicated that the Mansfield Bill might pass the Senate but that there seemed to be a different disposition in the House of Representatives. He stated that the Agency could live with the bill if it is passed but that he felt we were better off as we are. He stated also that the Agency currently is providing the appropriations committees pertinent data regarding the activities of the Agency and that he was of the opinion that this information would satisfy most of the remaining members of Congress if they were aware of it.

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4. NEW BUILDING

Col. White reported that the National Capital Planning Commission report approving the Langley site for the Agency headquarters building was received shortly before the close of business 2 March and that, as previously reported, the majority report approves the site selected. Col. White emphasized that approximately ten weeks will be required to prepare plans and preliminary cost estimates for the building and that it would be a "tight squeeze" to secure passage of the appropriation for remaining funds for the building from this session of Congress.

5. NEW RUSSIAN APPROACH

Mr. Helms mentioned that the New York Times magazine section 4 March 56 contained an article headed "New Challenge of Soviets" that constitutes an excellent summary of the new Russian approach. He recommended that all present obtain a copy of this article and read it if possible. Mr. Dulles stated that this Agency must continue its efforts to meet the Soviet threat and that it is very timely now to develop new ideas along this line. He requested that persons having such ideas communicate them to him or to other appropriate persons in the Agency.

6. PRESIDENTIAL ADVISOR

Mr. Dulles stated that Bill Jackson has recently established an office in the Office of the President as Presidential Advisor, coordinating work in the field of political and psychological information. Undoubtedly Mr. Jackson will depend upon this Agency for assistance. This Agency will have a representative attached to Mr. Jackson's staff as will USIA, Department of Defense and the State Department.

7. PRESIDENTIAL BOARD OF CONSULTANTS

Mr. Kirkpatrick announced that the Presidential Board of Consultants on intelligence activities would be in the Agency during the first week of April for a briefing on Agency organization and functions. Immediately following this the committee will be briefed by other components of the intelligence community. He stated that some members of the Board will be in the Agency from time to time before the general meeting and that Dr. Killian has been spending a considerable amount of his time with us already.

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SENIOR STAFF MEETING

AGENDA

Director's Conference Room
Second Floor
Administration Building

MONDAY, 13 FEBRUARY 1956

	Need for Reducing Cable Traffic	MR. DULLES
25X1	Discussion of Regulation [redacted] (Permission to Remain Employed after Marriage to an Alien)	GENERAL CABELL
	Status of New Building	COLONEL WHITE

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1. I am concerned about the increase in the volume of Headquarters cable traffic. During January of this year normal cable traffic (excluding two special projects) increased more than 19 percent over January 1955, and almost 50 percent over January 1954. Looking at a longer period, during the second half of 1955, cable traffic increased 20 percent over the comparable 1954 period. This indicates that the rise in volume is not a result of any single incident, but rather that a higher base has been established with the trend continuing upward.

2. I am glad to learn that greater use is being made of routine and deferred cable precedence thereby leveling the workload peaks in the Signal Center. This has resulted in greater productivity. However, the Signal Center has now reached the maximum capacity of its staff and facilities. There is no reserve for handling additional traffic of even the lowest priority, and serious backlogs will develop if there is a sudden flood of high priority cables.

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4. The seriousness of the situation is evident; continued increases in normal cable volume will result in delays in distribution of information that is vital to the success of our operations. To initiate an effort to cut back enough traffic to enable us to properly handle information of a priority nature, I am going to ask my three Deputies to arrange for an immediate and continuing survey and monitoring of the traffic originating in their areas. I would expect this to be conducted by officers at a fairly high level, to make it effective.

5. They should also arrange for the review of all incoming cable traffic from field stations and advise Mr. Wisner's office of any suggestions for the elimination of unnecessary material. He, in turn, could pass on to the field installations any appropriate suggestions for reducing cable traffic to Headquarters.

6. I must ask you all to vigorously attack this problem.

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1. Mr. Dulles opened the meeting with an apology for having missed the January Senior Staff Meeting and for having delayed the February meeting due to a commitment which took him out of town. He assured everyone present that it was his policy to hold the Senior Staff meetings regularly and that he would try not to miss any more in the future.

2. CABLE TRAFFIC

Mr. Dulles noted that he had observed and had also had brought to his attention studies reflecting that cable traffic has been expanding and expanding over the past 18 months' period. He remarked that too many cables are being sent and that those cables are entirely too "wordy" in many instances. He stressed that the volume of cable traffic must be reduced in one way or another. He pointed out that there are two large special projects which are increasing cable traffic and which cannot be cut at the present time and will probably increase; therefore, cable traffic must be reduced elsewhere. Mr. Dulles stated that he had asked to examine the possibility of utilizing fast pouch service again and he then asked Mr. Helms to take this matter up with the DD/P foreign divisions. He requested that the sternest admonition be given to all concerned to cut down on actual sending of cables as well as the length of those cables which must be dispatched.

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3. CONGRESSIONAL LIAISON RELATIONSHIPS

Mr. Dulles announced that Norman Paul has taken over as Congressional Liaison vice Walter Pforzheimer, who is now in charge of the CIA Intelligence Library. He stated that Mr. Paul works very closely with Mr. Kirkpatrick and is responsible for handling all Congressional matters. Mr. Dulles asked that in order to bring the Congressional Liaison records up to date that all people in the Agency let Mr. Paul know of any members of Congress whom they know well or to whom they are related. He requested that anyone who receives any information on Congressional attitudes, either favorable or unfavorable, channel such information quickly to Mr. Paul's office.

4. NEW BUILDING

Mr. Dulles commented that we are still awaiting the final report from the National Capital Planning Commission based on their recent favorable vote and that we are not in a position to move ahead until we actually see this report. He noted, however, that the architects are proceeding to sketch plans and that it is our hope to be able to bring to Congress plans and a request for appropriations by April or May of this year. Mr. Garrison remarked that the functional relationships of various offices in the new building have been worked out on graphs, charts, etc., and that all internal planning under the guidance of the Building Steering Committee is going along quite well. Mr. Amory stated that it was his understanding that the

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National Capital Planning Commission Minority Report which will be unfavorable to our locating at Langley, will take several weeks in preparation. He suggested that we take some steps to attempt to expedite this Minority Report.

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4. DISCUSSION OF [redacted] (PERMISSION TO REMAIN EMPLOYED AFTER MARRIAGE TO AN ALIEN)

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General Cabell stated that he would like to solicit enlightened support [redacted] which provides that Agency personnel planning to marry aliens must request and obtain permission to remain employed subsequent to such marriage. Gen. Cabell stated that he considers that this regulation covers not only aliens but in some cases also recently naturalized prospective spouses. He emphasized that it also applies to future cases and not to the past where personnel are already employed and who happen to have alien wives or husbands. Gen. Cabell stated that he would like to see considerable publicity in the Agency given to this regulation and to discourage such marriages generally, although there will certainly be exceptions made. He believes that if there is early emphatic indoctrination of Junior personnel in the Agency discouraging such marriages that we will have fewer cases to consider. Gen. Cabell remarked that to his mind permission to remain employed after marriage to an alien will be disapproved unless one of the following criteria is met:

(a) Is the employed individual of such great current value to the Agency or is the Agency investment in him so great that we wish to keep him regardless.

(b) Is the employed individual's potential to the Agency so great or unique that it outweighs the consideration of his having an alien spouse and thereby being placed under certain security or use restrictions in his future employment.

Mr. Amory stated in connection with this regulation that he would like to see some consideration given to the nationality of the prospective spouses; i.e., he considered that there should be less reason for denying permission to an employee to remain employed if he married [redacted] General Cabell replied that the nationality of a prospective spouse is definitely considered in all cases.

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General Cabell remarked that the previous week he had been called upon to lecture at the Naval War College and had been very interested to see that all of the students and faculty at the College had very obviously been studying carefully our ONE reports and Estimates.

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They were all very much aware of the value of these reports and were interested in the mechanics of the Board of National Estimates in their preparation.

General Cabell also mentioned that he had recently had occasion to talk to several military personnel detailed to the Agency. Without exception they were very complimentary of our physical examinations given them upon their entrance on duty with us. They stated that they compared most favorably with those given them in their respective Services and were perhaps even more thorough.

7. PRESIDENTIAL BOARD OF CONSULTANTS

Mr. Dulles noted that the President had recently designated a Board of Consultants to study and report to him on Foreign Intelligence activities. Mr. Dulles pointed out that this was a recommendation which had been made by the Hoover Commission and that Mr. Dulles had supported this recommendation with the President. He stated that we had been consulted by the President all through the selection process and that the members of the Board are all men of the highest calibre and integrity. He commented that the President's Board of Consultants will of course focus on the CIA but will also examine other Intelligence activities in the Services and other Agencies across the board. He noted that General Doolittle, Admiral Connoly and Dr. Killian are well acquainted with our work and that General Hull and Mr. Lovett are also quite knowledgeable. He stated that Messrs. Ryerson, Kennedy and Fairless are not so familiar with our activities but are highly intelligent men and it will not take long for them to be briefed in. Mr. Dulles stated that all relations with the Board of Consultants will be coordinated through Mr. Kirkpatrick.

Mr. Kirkpatrick then remarked that a Staff Director and a secretary for the Board of Consultants have just been appointed and they have set up offices in the Executive Office Building. [redacted] is the Staff Director for the group and he has worked out arrangements with Mr. Kirkpatrick for the funneling of any complaints, comments, etc. to Mr. Kirkpatrick for investigation, remarks and return to him. Mr. Kirkpatrick noted that the first formal meeting of the Board of Consultants will be held on 2 April and they will continue in session for approximately one week. He stated that arrangements have been made for all briefing data to be given to the Committee.

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Mr. Dulles in closing the meeting remarked that he had recently talked to two important members of Congress who had been cleared to have conversations and briefings with various of our people while they were on trips outside of the U.S. Mr. Dulles stated that he had been very pleased when they informed him that they considered our people whom they had met were head and shoulders above the personnel of all other Agencies whom they had had occasion to contact in their travels.

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