Approved For Release 2003/02/27 : CIA-RDP80B01676R001300030051-1

DRAFT
MSC:blp (20 August)

MEMORANDUM FOR: Executive Director
Deputy Director (Intelligence)
Deputy Director (Plans)
Deputy Director (Science and Technology)

SUBJECT : Relationships Between DD/I and DD/S&T With Respect to Finished Intelligence

The transfer of OSI to the Directorate of Science and Technology will have many advantages in terms of stimulating scientific research and development of new instruments and techniques of intelligence collection. At the same time we must ensure that this transfer does not jeopardize the production, integration, and coordination of finished intelligence in the Agency. To this end the following instructions apply:

1. All appropriate steps will be taken to ensure that the transfer of OSI from the Intelligence Directorate will not affect the free flow of information and exchange of views at all levels between the components of DD/S&T and components of the Intelligence Directorate. The DD/I and the DD/S&T are directed to instruct their analysts and registries of my views on this matter.

2. The transfer of OSI to DD/S&T does not alter the responsibility of the DD/I for the production of finished intelligence. In short, the

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DD/I will continue to be the Agency officer responsible for finished intelligence produced by the Agency in discharge of the statutory mission of correlating, evaluating, and disseminating intelligence relating to national security and as outlined in part in Headquarters Regulation 51-4.

3. To ensure that the intelligence output of the Intelligence Directorate can fully exploit the analytical talents and resources of DD/S&T, the DD/I is authorized to levy requirements for continued support of DD/I research, analysis, and publications. The DD/S&T is directed to make every effort to meet DD/I priorities on these requirements.

4. Finished intelligence of OSI, especially in the fields of scientific and technical analysis with respect to weaponry and nuclear energy, should be prepared in the light of relevant economic and political intelligence and should provide an effective contribution for incorporation in broader reports establishing the Agency substantive intelligence view. To this end, DD/S&T is directed to instruct personnel in OSI to continue to work intimately with appropriate elements in the Intelligence Directorate, especially ONE, ORR, and OCI. Reports containing substantive analysis by OSI intended for dissemination outside

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the Agency will be coordinated with the DD/I prior to publication and dissemination. Reports prepared by the DD/I containing scientific and technical analysis for dissemination outside the Agency will be coordinated with the DD/S&T prior to publication and dissemination.

5. Finally, the DD/S&T and the DD/I are directed to ensure that their analysts continue to participate fully in panels and working groups engaged in the production and coordination of finished intelligence in CIA.

Marshall S. Carter
Lieutenant General, USA
Deputy Director

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16 August 1963

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT: Responsibility of the DDI for Intelligence Production

1. The recent transfer of OSI to the Directorate of Science and Technology has stimulated me to review my overall responsibilities as Deputy Director (Intelligence). My formal terms of reference (and, indeed, those of all the Deputies) have been only incompletely and imprecisely spelled out in various directives, regulations, and investigatory reports. There are two key documents, however, which provide useful guidance in delineating the DDI's role and responsibilities:

a. The first of these is the "Statutory Authority" (National Security Act of 1947 as Amended). Section 102, paragraph d(3) states that "it shall be the duty of the Agency...to correlate and evaluate intelligence relating to the national security, and provide for the appropriate dissemination of such intelligence within the Government using where appropriate existing agencies and facilities." It has been my understanding that I, as the Deputy Director (Intelligence), am your executive agent in implementing this responsibility.

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b. The second document is Headquarters Regulation [redacted], "Intelligence Activities." The following excerpts are particularly relevant:

[redacted]

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2. I presume that the new organization does not alter the responsibility of the DDI for finished intelligence as delineated above. As you are aware, such a clear cut delegation of authority permits the Agency in general, and the DCI in particular, to:

a. Integrate geographic, economic, scientific, political, and military intelligence resources so that well-rounded and comprehensive finished intelligence is produced.

b. "Speak with one voice" to top policy echelons on key intelligence issues.

c. Eliminate unnecessary duplication of publications on the one hand and close gaps on the other.

3. The immediate problem at hand is to define the new relationship between the components of the Directorates of Science and Technology and of Intelligence in accordance with this general principle. This relationship has four principal facets:

a. Flow of scientific and technical information into the research and analysis process. on a timely basis

b. Scientific and technical support of the DDI program.

c. Integration of analysis.

d. Coordination of finished intelligence output.

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4. The resolution of these four major problems may be difficult under the new organizational structure; I would be less than candid if I did not register my doubts and fears. I think that you can take "good will" and "conscientious effort" for granted, but it will take more than this to do the trick. In the attached draft memorandum for your signature, I have sketched out the kind of formal directive which would help to resolve my doubts.

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RAY S. CLINE
Deputy Director (Intelligence)

Attachment

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Write memo

16 August 1963

DRAFT

MEMORANDUM FOR: Deputy Director of Central Intelligence
Executive Director
Deputy Director (Intelligence)
Deputy Director (Plans)
Deputy Director (Science and Technology)

SUBJECT: Relationships Between DDI and DDS&T With Respect to Finished Intelligence

The transfer of OSI to the Directorate of Science and Technology will have many advantages in terms of stimulating scientific research and development of new instruments and techniques of intelligence collection. ~~I am anxious,~~ At the same time ~~however, to~~ we must insure that this transfer does not ~~unduly complicate or~~ jeopardize the production, integration, and coordination of finished intelligence in the Agency. To ~~the~~ this end ~~that these problems will be mitigated if not eliminated, I am issuing~~ the following instructions ~~to the appropriate senior officers and~~ apply: intelligence producing components ~~of the Agency:~~

A. All appropriate steps will be taken to insure that the transfer of OSI from the Intelligence Directorate will not affect the free flow of information and exchange of views at all levels between the components of DDS&T and components of the Intelligence Directorate. The DDI and the DDS&T are directed to instruct their analysts and registries of my views on this matter.

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B. The transfer of OSI to DDS&T ~~is not intended to~~ does not alter the responsibility of the DDI for the production of finished intelligence. In short, the DDI will continue to be the Agency officer responsible for finished intelligence produced by the Agency in discharge of the statutory mission of correlating, evaluating, and disseminating intelligence relating to national security and as outlined in part in Headquarters Regulation [redacted] ~~It should be made clear that the DDI's responsibility covers substantive briefings and memoranda prepared for the Director or intended for distribution outside the Agency as well as formal publications.~~ This 25X1

C. To insure that the intelligence output of the Intelligence Directorate can fully exploit the analytical talents and resources of DDS&T, the DDI is authorized to levy requirements for continued support of DDI research, analysis, and publications. The DDS&T is directed to make every effort to meet DDI priorities on these requirements.

D. Finished intelligence of OSI, especially in the fields of scientific and technical analysis with respect to weaponry and nuclear energy, should be prepared in the light of relevant economic and political intelligence and should provide an effective contribution for incorporation in broader reports establishing the Agency substantive

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intelligence view. To this end, DDS&T is directed to instruct personnel in OSI to continue to work intimately with appropriate elements in the Intelligence Directorate, especially ONE, ORR and OCI. Reports containing substantive analysis by OSI intended for dissemination outside the Agency, ~~Directorate of Science and Technology~~ will ~~should~~ be coordinated with ~~submitted~~ the DDI ~~for review for conformity with Agency views on related substantive matters, and the concurrence of the DDI will be required for this~~ prior to publication and dissemination.

E. Finally, the DDS&T and the DDI are directed to insure that their analysts continue to participate fully in panels and working groups engaged in the production and coordination of finished intelligence in CIA.

JOHN A. McCONE
Director

Marshall S. Carter
etc.

Reports prepared by the DDI containing scientific and technical analysis ~~and~~ will ~~be~~ for dissemination outside the Agency will be coordinated with the DDS&T prior to publication and dissemination.

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