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63-8191

30 October 1963

MEMORANDUM FOR: Executive Director
Deputy Director (Intelligence)
Deputy Director (Plans)
Deputy Director (Science and Technology)
Deputy Director (Support)

SUBJECT : Relationships Between DD/I and DD/S&T

The recent transfer of OSI to the Directorate of Science and Technology necessitates a statement of respective responsibilities of the DD/I and DD/S&T in certain areas. The following guidelines apply:

1. It is essential that this organizational change enhance the free flow of basic intelligence information and exchange of substantive views between the DD/I and DD/S&T at all levels. Well-established working relationships exist and will be encouraged to ensure that all appropriate substantive information and viewpoints are available and considered in connection with the production of finished intelligence of all types.

2. Over-all responsibility for production and publication of finished intelligence, and its dissemination outside of CIA, remains assigned to the DD/I.

3. The DD/S&T carries the basic responsibility for the production and publication of scientific and technical intelligence. Dissemination outside of CIA will have prior DD/I coordination.

4. The DD/I carries the basic responsibility for the integration of scientific and technical intelligence produced by DD/S&T with other types of intelligence in the development of finished intelligence.

5. The DD/I will coordinate all finished intelligence which incorporates scientific and technical material with the DD/S&T prior to dissemination outside CIA, using existing channels for this coordination.

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6. Scientific and technical intelligence material will be routinely provided to the DD/I who will thus have an opportunity to fuse it with other types of intelligence in more broadly based CIA publications. This advance coordination will also ensure that the substantive views of all relevant DD/I analytical components will continue to be available to the Office of Scientific Intelligence. The DD/I will designate a senior officer to ensure that these comments are provided promptly to OSI so that an efficient production effort can be sustained. This provision for review of S&T intelligence will also encourage the normal and extensive exchange of draft reports between analysts.

7. Production of S&T intelligence reports, especially as they support National Intelligence Estimates and Current Intelligence or other CIA memoranda, will be scheduled so as to be responsive to DD/I needs.

8. OSI will continue to prepare draft contributions to pertinent National Intelligence Estimates, and will provide them to ONE and other interested offices of the DD/I. The same draft contributions will also be provided to the relevant USIB committees, where such drafts often form the basis for community agreement which is subsequently provided by the committees to ONE. These draft contributions will be clearly identified as DD/S&T working papers, so as not to be confused with final Agency positions.

9. It is essential that OCI and ONE continue to receive vigorous and effective support from the DD/S&T on current and national intelligence matters. The AD/SI will designate a senior officer to ensure that this support is rendered to OCI, ONE, and other elements of the DD/I.

10. The DD/S&T will act as the immediate link between the DCI and the USIB scientific committees, GMAIC, JAEIC, and SIC, while recognizing that these committees are elements of USIB and are not subordinate to either DD/I or DD/S&T. The DD/S&T will take the initiative in preparing briefing memoranda and position papers for the DCI on matters arising out of those committees, and will coordinate such matters with the DD/I.

11. The DD/I is responsible for establishing the CIA position on all USIB matters. He will rely heavily on the DD/S&T in framing the Agency position on matters which are primarily scientific and technical and will

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ensure that unresolved substantive differences between DD/S&T and Board Estimates are clearly evident. The DD/I will furnish the DD/S&T with copies of all pertinent USIB briefing memoranda for the DDCI and DCI.

Marshall S. Carter
Lieutenant General, USA
Deputy Director

cc: Inspector General
Legislative Counsel
Comptroller
D/DCI/NIPE
O/DCI (Mr. Elder)

Additional distribution:
1 - DDCI
1 - ER

LBK:drm
Rewritten for minor changes:
DDCI:MSC:bec

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Final

29 October 1963

General Carter:

You asked me to look over the attached memo on DD/I & DD/S&T interface. It looks good to me. It is neither too detailed, nor too generalized.

But I do have the following comments:

1. Para 2, on p. 1 gives DD/I responsibility for preparation and dissemination of finished intelligence outside CIA. This is as it should be, but some bureaucratic lawyers could cite conflicts in ensuing paragraphs.

a. The last sentence in para. 8 about "draft contributions" says they should not be "as widely" distributed as "finished" S&T intelligence. I think, to make this compatible, this sentence should be revised to indicate that they should be distributed as recommended by DD/I and that the reference to "finished S&T intelligence" should be deleted on grounds that there is no such animal.

ok deleted

b. The naming of DD/S&T to serve as the "immediate link" to USIB scientific committees seems to me to conflict with the thrust of the memo. How can the DD/S&T reps in such committees prepare briefing papers for the DCI in coordination with DD/I without risking major modification of the committees' findings? It seems to me that this paragraph should be modified to indicate that the DD/S&T role in such committees is a kind of exception, in that the DD/S&T is entitled to represent the Agency and to sign off on a committee finding. The alternative is that DD/I must also be represented in the committees.

This confuses me, although IP 10 does not [redacted]

2. In Para. 5, I find use of the word "augmented" interesting but unexplained. Does it mean, for example, that you will authorize more slots for DD/I, for DD/S&T, or both?

OK

3. I find the last sentence of para. 5 a little high-flown and somewhat unintelligible. Suggest it be deleted.

OK

4. I have penciled in a nit-pick suggestion in para 7.

25X1

H. KNOCHE

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D R A F T
MSC:blp (29 October)

MEMORANDUM FOR: Executive Director
Deputy Director (Intelligence)
Deputy Director (Plans)
Deputy Director (Science and Technology)
Deputy Director (Support)

SUBJECT : Relationships Between DD/I and DD/S&T

The recent transfer of OSI to the Directorate of Science and Technology necessitates a statement of respective responsibilities of the DD/I and DD/S&T in certain areas. The following guidelines apply:

1. It is essential that this organizational change enhance the free flow of basic intelligence information and exchange of substantive views between the DD/I and DD/S&T at all levels. Well-established working relationships exist and will be encouraged to ensure that all appropriate substantive information and viewpoints are available and considered in connection with the production of finished intelligence of all types.

2. Over-all responsibility for production and publication of finished intelligence, and its dissemination outside of CIA, remains assigned to the DD/I.

3. The DD/S&T carries the basic responsibility for the production and publication of scientific and technical intelligence. Such publication and dissemination outside of CIA will have prior DD/I coordination.

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4. The DD/I carries the basic responsibility for the integration of scientific and technical intelligence produced by DD/S&T with other types of intelligence in the development of finished intelligence.

5. The DD/I will coordinate all finished intelligence which incorporates scientific and technical material with the DD/S&T prior to dissemination outside CIA, ~~publication~~, using existing ~~and augmented~~ channels for this coordination. ~~While special liaison arrangements will be established between DD/I and DD/S&T to ensure this collaboration, it is expected that existing professional and organizational relationships will continue to provide the majority of the desired stimulation and exchange.~~

6. Scientific and technical intelligence material will be routinely provided to the DD/I who will thus have an opportunity to fuse it with other types of intelligence in more broadly based CIA publications. This advance coordination will also ensure that the substantive views of all relevant DD/I analytical components will continue to be available to the Office of Scientific Intelligence. The DD/I will designate a senior officer to ensure that these comments are provided promptly to OSI so that an efficient production effort can be sustained. This provision for review of S&T intelligence will also ~~ensure~~ encourage the normal and extensive exchange of draft reports between analysts~~, and officers which is to be continued and encouraged~~.

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7. Production of S&T intelligence reports, especially as they support National Intelligence Estimates and ~~CIA and~~ Current Intelligence or other CIA Memoranda, will be scheduled so as to be responsive to DD/I needs.

8. OSI will continue to prepare draft contributions to pertinent National Intelligence Estimates, and will provide them to ONE and other interested offices of the DD/I. The same draft contributions will also be provided to the relevant USIB committees, where such drafts often form the basis for community agreement which is subsequently provided by the committees to ONE. These draft contributions will be clearly identified as DD/S&T working papers, so as not to be confused with final Agency positions and will not be as widely distributed as finished S&T intelligence.

9. It is essential that OCI and ONE continue to receive vigorous and effective support from the DD/S&T on current and national intelligence matters. The AD/SI will designate a senior officer to ensure that this support is rendered to OCI, ONE, and other elements of the DD/I.

10. The DD/S&T will act as the immediate link between the DCI and the USIB scientific committees, GMAIC, JAEIC, and SIC, while recognizing that these committees are elements of USIB and are not subordinate to either DD/I or DD/S&T. The DD/S&T will take the

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initiative in preparing briefing memoranda and position papers for the DCI on matters arising out of those committees, and will coordinate such matters with the DD/I.

11. The DD/I is responsible for establishing the CIA position on all USIB matters. He will rely heavily on the DD/S&T in framing the Agency position on matters which are primarily scientific and technical and will ensure that unresolved substantive differences between DD/S&T and Board Estimates are clearly evident. The DD/I will furnish the DD/S&T with copies of all pertinent USIB briefing memoranda for the DDCI and DCI.

Marshall S. Carter
Lieutenant General, USA
Deputy Director

cc: Inspector General
Legislative Counsel
Comptroller
D/DCI/NIPE

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DRAFT

MEMORANDUM FOR: Executive Director
Deputy Director (Intelligence)
Deputy Director (Plans)
Deputy Director (Science and Technology)
Deputy Director (Support)

SUBJECT : Relationships Between DD/I and DD/S&T

The recent transfer of OSI to the Directorate of Science and Technology necessitates a statement of respective responsibilities of the DD/I and DD/S&T in certain areas. The following guidelines apply:

1. It is essential that this organizational change enhance the free flow of basic intelligence information and exchange of substantive views between the DD/I and DD/S&T at all levels. Well established working relationships exist and will be encouraged to ensure that all appropriate substantive information and viewpoints are available and considered in connection with the production of finished intelligence of all types.

2. Over-all responsibility for production and publication, and its dissemination of finished intelligence outside of CIA, remains assigned to the DD/I.

3. The DD/S&T carries the basic responsibility for the production and publication ~~and dissemination~~ of scientific and

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delete underlining

R 7. → 4.
R 8. → 5.

technical ~~finished~~ intelligence. Such publication and dissemination outside of CIA will have prior ~~requires~~ DD/I coordination. ~~Prior to its publication,~~ ~~6.~~ 5. Scientific and technical intelligence material will be routinely provided to the DD/I who will thus have an opportunity to fuse it with other types of intelligence in more broadly based CIA publications. This advance coordination ~~review~~ will also ensure that the substantive views of all relevant DD/I analytical components will continue to be available to the Office of Scientific Intelligence. The DD/I will designate a senior officer to ensure that these comments are provided promptly to OSI so that an efficient production effort can be sustained. This provision for review of S&T intelligence will also insure the normal and extensive exchange of draft reports between analysts and officers which is to be continued and encouraged.

same →

7. ~~6.~~ Production of S&T ~~[illegible]~~ intelligence reports, especially as ~~it~~ they support National Intelligence Estimates and CIA and Current Intelligence Memoranda, will be scheduled so as to be responsive to DD/I needs.

5. ~~6.~~ OSI will continue to prepare draft contributions to pertinent National Intelligence Estimates, and will provide ~~to~~ them to ONE and other interested offices of the DD/I. The same draft

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contributions will also be provided to the relevant USIB Committees, where such drafts often form the basis for community agreement which is subsequently provided by the Committees to ONE. These draft contributions will be clearly identified as DD/S&T working papers, so as not to be confused with final Agency positions and will not be as widely distributed as finished S&T intelligence.

6. It is essential that OCI and ONE continue to receive vigorous and effective support from the DD/S&T on current and national intelligence matters. The AD/SI will designate a senior officer to ensure that this support is rendered to OCI, ONE and other elements of the DD/I.

same (remove underlining)

4 - 7. The DD/I carries the basic responsibility for the integration of scientific and technical intelligence produced by DD/S&T with other types of intelligence.

5 - 8. The DD/I will coordinate all finished intelligence which incorporates scientific and technical material with the DD/S&T prior to publication, using existing and augmented channels for this coordination. While special liaison arrangements will be established between DD/I and DD/S&T to ensure this collaboration, it is expected that existing professional and organizational relationships will continue to provide the majority of the desired stimulation and exchange.

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9. The DD/S&T will act as the immediate link between the DCI and the USIB Scientific Committees, GMAIC, JAEIC and SIC, while recognizing that these Committees are elements of USIB and are in no way subordinate to either DD/I or DD/S&T. The DD/S&T will take the initiative in preparing briefing memoranda and position papers for the DCI on matters arising out of ~~the~~ these Committees, and will coordinate such matters with the DD/I.

10. The DD/I is responsible for establishing the CIA position on all USIB matters. He will rely heavily on the DD/S&T in framing the Agency position on matters which are primarily scientific and technical and will ensure that unresolved substantive differences between DD/S&T and Board Estimates are clearly evident. The DD/I will furnish the DD/S&T with copies of all pertinent USIB briefing memoranda for the DDCI and DCI.

Marshall S. Carter
Lieutenant General, USA
Deputy Director

cc: Inspector General
Legislative Counsel
Comptroller
Deputy for NIPE

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MEMORANDUM FOR: Executive Director
Deputy Director (Intelligence)
Deputy Director (Plans)
Deputy Director (Science and Technology)
Deputy Director (Support)

SUBJECT : Relationships Between DD/I and DD/S&T

The recent transfer of OSI to the Directorate of Science and Technology ~~will have~~ many advantages ~~in terms of stimulating scientific research and development of new techniques for intelligence collection and analysis. The organizational relocation of OSI will, however,~~ necessitates a statement of respective responsibilities of the DD/I and DD/S&T ~~so that the advantages gained by the transfer will not inadvertently prejudice the continuing coordination, integration and production of finished intelligence in the Agency.~~ It is also desirable to clarify ~~the responsibilities and roles of the DD/I and DD/S&T in matters relating to the United States Intelligence Board. After careful analysis, it appears to me that the~~ following guidelines apply: ~~will ensure that the Agency can gain the maximum profit from the creation of the DD/S&T and simultaneously ensure that the role of the DD/I in matters pertaining to the production of finished intelligence and in representing CIA positions to USIB are properly served:~~

. ~~As a first and final principle,~~ It is essential that ~~neither~~ this ~~nor any other~~ organizational change ~~interfere with~~ enhance the free flow of basic intelligence information and exchange of substantive views between the DD/I and DD/S&T at all levels. Well established working relationships exist and ~~need~~ will be ~~continuing~~ encouraged ~~ment~~ to ensure that all appropriate substantive information and viewpoints are available and considered in connection with the production of finished intelligence of all types.

. Over-all responsibility for production, publication and dissemination of finished intelligence outside of CIA ~~and all substantive intelligence fields, including science and technology,~~ remains assigned to the DD/I. ~~Finished intelligence originated in DD/S&T and dealing exclusively with science and~~

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~~technology will be published and disseminated outside CIA by OSI after the DD/I has had an opportunity to review the intelligence.~~

. The DD/S&T ~~will~~ carry the basic responsibility for the production, publication and dissemination of scientific and technical finished intelligence. ~~However, the DD/I in his over-all responsibility for the production of finished intelligence for the Agency is reserved the option of withholding publication of such reports.~~

. Prior to its publication, all scientific and technical intelligence material will be routinely provided to the DD/I who will thus have an opportunity to fuse it with other types of intelligence in more broadly based CIA publications. This advance review will also ensure that the substantive views of all relevant DD/I analytical components will continue to be available to the Office of Scientific Intelligence. ~~and~~ The DD/I will designate a senior officer ~~who will~~ to ensure that these comments are provided promptly to OSI so that an efficient production effort can be sustained. This ~~formal~~ provision for review of S&T intelligence ~~is intended primarily as~~ will also insure ~~ance for~~ the normal and extensive exchange of draft reports between analysts and officers which is to be continued and encouraged.

. Production of S&T finished intelligence, especially as it supports National Intelligence Estimates and CIA and Current Intelligence Memoranda, will be scheduled so as to be responsive to DD/I needs.

. OSI will continue to prepare draft contributions to ~~various~~ pertinent National Intelligence Estimates, ~~which~~ and will ~~be~~ provided to them ONE and other interested offices of the DD/I. The same draft contributions will also be provided to the relevant USIB Committees, where such drafts often form the basis for community agreement which is subsequently provided by the Committees to ONE. ~~However used,~~ These draft contributions will be clearly identified as DD/S&T working papers, so as not to be confused with final Agency positions

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and will not be as widely distributed as finished S&T intelligence.

~~. OSI Scientific Intelligence Reports, the Scientific Intelligence Digest, memoranda and briefing papers will be submitted to the DD/I for review and coordination.~~

. ~~As it~~ is essential that OCI and ONE continue to receive vigorous and effective support from the DD/S&T on current and national intelligence matters, the AD/SI will designate a ~~full time~~ senior ~~action staff~~ officer ~~who will carry a personal responsibility~~ to ensure that this support is rendered to OCI, ONE and other elements of the DD/I.

. The DD/I ~~will carry~~ carries the basic responsibility for the ~~production, review, publication and dissemination of all discipline finished intelligence and will be responsible for the~~ integration of scientific and technical intelligence produced by DD/S&T with other types of intelligence.

. The DD/I will coordinate all finished intelligence which incorporates scientific and technical material with the DD/S&T prior to publication, using existing and augmented channels for this coordination. ~~The DD/S&T will normally comment only on the S&T elements of such papers, and the DD/I will carry the ultimate responsibility for the substance of the paper.~~ While special liaison arrangements will be established between DD/I and DD/S&T to ensure this collaboration, it is expected that existing professional and organizational relationships will continue to provide the majority of the desired stimulation and exchange.

. The DD/S&T will act as the immediate link between the DCI and the USIB Scientific Committees, GMAIC, JAEIC and SIC, while recognizing that these Committees are elements of USIB and are in no way subordinate to either DD/I or DD/S&T. The DD/S&T will take the initiative in preparing briefing memoranda and position papers for the DCI on matters arising out of the Committees, ~~but~~ and will

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coordinate ~~all~~ such matters with the DD/I.

. The DD/I ~~will continue to be~~ is responsible for establishing the CIA position on all USIB matters. ~~It is expected that~~ He will rely heavily on the DD/S&T in framing the Agency position on matters which are primarily scientific and technical and will ensure that unresolved substantive differences between DD/S&T and Board Estimates are clearly evident. The DD/I will furnish the DD/S&T with copies of all USIB briefing memoranda for the DCI and DDCI. ~~so that the two components can proceed along similar paths in such matters.~~

~~The relationship between the DD/S&T and the Collection Guidance Staff will be the subject of a separate paper.~~

Marshall S. Carter
Lieutenant General, USA
Deputy Director

cc: Legislative Counsel
Inspector General
Comptroller
Deputy for NIPE

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