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C-6154

60-9020

28 NOV 1960

MEMORANDUM FOR: The Executive Secretary
National Security Council

SUBJECT: Sixth Report to the President by the President's Board of Consultants on Foreign Intelligence Activities, dated May 24, 1960 (Recommendation on "Organization and Management of CIA's Clandestine Services")

REFERENCES:
a. Memorandum to Executive Secretary, National Security Council from Director of Central Intelligence, dated 22 July 1960, same subject
b. Memorandum to Director of Central Intelligence from the Executive Secretary, National Security Council, dated 22 August 1960, same subject

1. I am pleased to report that progress has continued in eliminating unnecessary duplication of effort and in delimiting responsibilities in the Clandestine Services. The Deputy Director (Plans) believes the changes he has made in the past two years in the organization structure and the way of doing business in the CS have corrected deficiencies and that the situation in this regard is now satisfactory. I concur in this belief. This does not imply that we have achieved such perfection in these important matters that no future modifications will be desirable. We must be able to adapt quickly to changing requirements. To insure flexibility the Deputy Director (Plans) will continue to study the organization and procedures of the CS. I do believe, however, that we have now satisfactorily resolved those problems of organization and management which were of concern to the President's Board of Consultants on Foreign Intelligence Activities.

(EXECUTIVE REGISTRY FILE NSC)

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5. In order to make the most effective use of our resources in the performance of certain important functions the Deputy Director (Plans) is developing standing operating procedures which will be followed for specific activities. Planning, for example, will be a joint endeavor of the Projects and Programs Group, the Special Staffs, and the Operating Divisions under the general supervision and guidance of the Senior Planning Officer. This planning community will insure that the talents of appropriate officers and the capabilities of all interested components of the CS are brought to bear on specific problems. Similarly, appropriate operating procedures will delineate the capabilities of properly qualified officers and components in the research and evaluation functions. This is an economical way to do the job since it will permit effective planning, research, evaluation, etc. without requiring a number of small units formally established for these functions.

6. I wish to reiterate that we realize that continuing attention must be devoted to the problems of organization and procedures. We may require further adjustments to meet new situations. We must strive progressively to improve our methods and simplify our structure where feasible. I am confident that the organizational changes, revisions in procedures and clarification of functions we have made will contribute to our goal of greater efficiency in the Clandestine Services.

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25X1 by [redacted] on 11/29/60

SIGNED

Allen W. Dulles
Director

CC: DDCI

DDP/OPSER: [redacted] (21 Nov 1960) 25X1
Distribution:
Orig. & 1: Addressee
1: DCI
1: DDCI
1: IG
2: DD/P 1 w/field
1: C/OPSER

Signature Recommended:
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Deputy Director
(Plans)

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