MEMORANDUM FOR ROBERT C. MCFARLANE

FROM: DAVID G. ROGERS ROGER W. ROBINSON WILLIAM F. MARTIN

SUBJECT: Memorandum to Director Casey Regarding CIA Research on Soviet Energy Development

Attached (Tab I) is a memorandum to Director Casey which summarizes the outcome of a meeting we held Monday with the CIA staff members responsible for the research effort responding to the NSC Terms of Reference (TOR) on Soviet energy. We believe this memo serves as an important mechanism for confirming agreement and ensuring accountability in this sensitive and complex undertaking involving no less than four separate offices within CIA's Intelligence Directorate. It will also further serve to underscore your decision to preserve the standing of the NSC TOR in the face of challenges from other Cabinet agencies.

The agreements on a project timetable and procedures can be summarized as follows:

- The four subject areas covered in the TOR will be analyzed individually with work due to the NSC by November 30.
- These initial efforts will then be refined in a CIA/NSC coordinated effort to combine the results into a unified assessment to address the policy concerns raised in your September 10 memo to Director Casey. The timetable for this phase has not yet been determined.
- The analytical style will be that of scenario building to depict the parameters of outcomes under alternative circumstances.

We are pleased with the outcome of the Monday meeting and are guardedly optimistic that with close cooperation the CIA effort will give us a useful knowledge base to help strengthen our expertise on this highly complex subject.

Jack Matlock and Ken deffraffenreid concur.

Don Fortier, Jack Matlock and Ken deffraffenreid concur.
RECOMMENDATION:

That you sign the memo to Director Casey at Tab I confirming the agreed analytical approach and procedures for the CIA study in response to the NSC TOR on Soviet energy development.

Approve ______ Disapprove [X]

Attachment

Tab I Memo to Casey